



## Notice of meeting of

### Executive

<b>To:</b>	Councillors Steve Galloway (Chair), Aspden, Sue Galloway, Jamieson-Ball, Reid, Runciman, Sunderland, Vassie and Waller
<b>Date:</b>	Tuesday, 10 July 2007
<b>Time:</b>	2.00 pm
<b>Venue:</b>	The Guildhall, York

### AGENDA

#### Notice to Members - Calling In:

Members are reminded that, should they wish to call in any item on this agenda, notice must be given to Democracy Support Group by:

**10:00 am on Monday 9 July 2007**, if an item is called in *before* a decision is taken, *or*

**4:00 pm on Thursday 12 July 2007**, if an item is called in *after* a decision has been taken.

Items called in will be considered by the Scrutiny Management Committee.

#### 1. **Declarations of Interest**

At this point, Members are asked to declare any personal or prejudicial interest they may have in the business on this agenda.

**2. Minutes** (Pages 3 - 12)

To approve and sign the minutes of the meeting of the Executive held on 26 June 2007.

**3. Public Participation**

At this point in the meeting, members of the public who registered their wish to speak regarding an item on the agenda or an issue within the Executive's remit can do so. The deadline for registering is **5:00 pm on Monday 9 July 2007.**

**4. Executive Forward Plan** (Pages 13 - 20)

To receive an update on those items that are currently listed on the Executive Forward Plan.

**5. Report of Future York Group - Initial Response** (Pages 21 - 24)

This report seeks to brief the Executive on the final report of the Future York Group and to consider an initial response from the City of York Council to its main findings.

**6. Urgent Business**

Any other business which the Chair considers urgent under the Local Government Act 1972

Democracy Officer:

Name: Simon Copley

Contact details:

- Telephone – (01904) 551078
- E-mail – [simon.copley@york.gov.uk](mailto:simon.copley@york.gov.uk)

For more information about any of the following please contact the Democracy Officer responsible for servicing this meeting:

- Registering to speak
- Business of the meeting
- Any special arrangements
- Copies of reports

Contact details are set out above.

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If you would, you will need to:

- register by contacting the Democracy Officer (whose name and contact details can be found on the agenda for the meeting) **no later than 5.00 pm** on the last working day before the meeting;
- ensure that what you want to say speak relates to an item of business on the agenda or an issue which the committee has power to consider (speak to the Democracy Officer for advice on this);
- find out about the rules for public speaking from the Democracy Officer.

**A leaflet on public participation is available on the Council's website or from Democratic Services by telephoning York (01904) 551088**

### Further information about what's being discussed at this meeting

All the reports which Members will be considering are available for viewing online on the Council's website. Alternatively, copies of individual reports or the full agenda are available from Democratic Services. Contact the Democracy Officer whose name and contact details are given on the agenda for the meeting. **Please note a small charge may be made for full copies of the agenda requested to cover administration costs.**

### Access Arrangements

We will make every effort to make the meeting accessible to you. The meeting will usually be held in a wheelchair accessible venue with an induction hearing loop. We can provide the agenda or reports in large print, electronically (computer disk or by email), in Braille or on audio tape. Some formats will take longer than others so please give as much notice as possible (at least 48 hours for Braille or audio tape).

If you have any further access requirements such as parking close-by or a sign language interpreter then please let us know. Contact the Democracy Officer whose name and contact details are given on the order of business for the meeting.

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کسی بھی دوسری زبان میں معلومات کی دستیابی ترجمہ شدہ معلومات، ترجمان کی شکل میں یقینی بنانے کے لئے ہر ممکن کوشش کی جائے گی، بشرطیکہ اس کے لئے پہلے سے سنا سب اطلاع کی جائے۔ ٹیلی فون (01904) 613161

### **Holding the Executive to Account**

The majority of councillors are not appointed to the Executive (38 out of 47). Any 3 non-Executive councillors can 'call-in' an item of business from a published Executive (or Executive Member Advisory Panel (EMAP)) agenda. The Executive will still discuss the 'called in' business on the published date and will set out its views for consideration by a specially convened Scrutiny Management Committee (SMC). That SMC meeting will then make its recommendations to the next scheduled Executive meeting in the following week, where a final decision on the 'called-in' business will be made.

### **Scrutiny Committees**

The purpose of all scrutiny and ad-hoc scrutiny committees appointed by the Council is to:

- Monitor the performance and effectiveness of services;
- Review existing policies and assist in the development of new ones, as necessary; and
- Monitor best value continuous service improvement plans

### **Who Gets Agenda and Reports for our Meetings?**

- Councillors get copies of all agenda and reports for the committees to which they are appointed by the Council;
- Relevant Council Officers get copies of relevant agenda and reports for the committees which they report to;
- Public libraries get copies of **all** public agenda/reports.

City of York Council

Committee Minutes

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MEETING	EXECUTIVE
DATE	26 JUNE 2007
PRESENT	COUNCILLORS STEVE GALLOWAY (CHAIR), ASPDEN, SUE GALLOWAY, JAMIESON-BALL, REID, RUNCIMAN, SUNDERLAND, VASSIE AND WALLER
IN ATTENDANCE	COUNCILLORS SCOTT (FOR AGENDA ITEMS 1-4 & 13) AND TAYLOR

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## **PART A - MATTERS DEALT WITH UNDER DELEGATED POWERS**

### **11. Declarations of Interest**

Members were invited to declare at this point in the meeting any personal or prejudicial interests they might have in the business on the agenda.

Cllr Waller declared a personal non-prejudicial interest in agenda item 9 (Capital Programme Outturn 2006/07 and Revisions to the 2007/08 Capital Programme) as a governor of Westfield Primary School, York High School and Oaklands School.

### **12. Exclusion of Press and Public**

RESOLVED: That the press and public be excluded from the meeting during consideration of the following:

Annex 3 to Agenda Item 9 (Capital Programme Outturn 2006/07 and Revisions to the 2007/08 Programme) (minute 18 refers) on the grounds that it contained information relating to the financial or business affairs of any particular person (including the authority holding that information). This information was classed as exempt under paragraph 3 of Schedule 12A to Section 100A of the Local Government Act 1972 (as revised by The Local Government (Access to Information) (Variation) Order 2006).

### **13. Minutes**

RESOLVED: That the minutes of the Executive meeting held on 12 June 2007 be approved and signed by the Chair as a correct record.

**14. Public Participation & Other Speakers**

It was reported that there had been no registrations to speak at the meeting under the Council's Public Participation Scheme.

Representations were received on agenda item 13 (Notice of Motion to the Executive Concerning Re-provision of a Pool on the Kent Street Site) from Councillor Scott, the proposer of the motion. He circulated details of an amendment to the motion that he was going to move at Full Council and explained that it allowed all the options for re-provision of a pool to be kept open pending the review of leisure and swimming facilities.

**15. Executive Forward Plan**

Members received and noted an updated list of items included on the Executive Forward Plan at the time the agenda for this meeting was published.

**16. Minutes of the Economic Development Partnership Board**

Members received a report which presented the minutes of a recent meeting of the Economic Development Partnership Board and asks them to consider the advice given by the Board in its capacity as an advisory body to the Council.

The report drew Members' attention to the Board's decision to support, in principle, the establishment of a single tourism organisation (minute 18).

RESOLVED: That the minutes of the Economic Development Partnership Board meeting held on 13 March 2007 be noted and the advice therein be accepted.

REASON: To fulfil the requirements of the Council's Constitution in relation to the role of Working Groups.

**17. General Fund - Provisional Revenue Outturn 2006/07**

Members received a report which set out the projected 2006/07 outturn position on the General Fund Revenue Account, the Housing Revenue Account (HRA), the Collection Fund and the Public Sector Agreements (PSAs) for 2006/07. In line with this information it asked them to consider requests for underspent project budgets to be carried forward and resultant transfers to reserves.

It was reported that all general fund portfolio areas except Children's Services had managed to outturn within their budget level of funding and that even in that instance the net overspend for Learning, Culture & Children's Services' (LCCS) General Fund services was just £12k. Overall these areas had combined to provide an underspend of £2.44m. In addition corporate budget areas had also contributed a £1.37m underspend providing an overall underspend of £3.81m.

As a result of the action taken within directorates to manage the overspends identified in earlier monitoring reports there had been an improvement of £2.604m from the last monitor. This would enable £2.290m to be transferred into the General Fund reserve. The level of total reserves at 31 March 2007 incorporating these underspends but before allowing for agreed carry forwards was £9.637m. After allowing for the use of balances already approved as part of the 2007/08 budget process (£1.312m), the carry forward requests (£1.519m), requests for supplementary estimates in 2007/08 (£223k), and assumed use of Neighbourhood Services trading account reserves (£0.109m), the available level of reserves at 31 March 2008 was forecast to reduce to £7.396m. The minimum level of recommended reserves for 2006/07 was £4.95m (£5.2m in 2007/08).

It was highlighted that while the overall reserves position and outturn had improved due to a number of one-off occurrences this masked the true financial position of the authority. In overall terms the Council faced a number of on-going budget pressures and in future budget rounds would need to identify appropriate actions to control and mitigate them. The use of reserves to plug such gaps was unsustainable as it merely offset problems to the future and could lead to a continuing deterioration in the Council's underlying financial position. The Council's policy of only using one-off resources to meet one-off spending pressures was designed to explicitly negate such a risk.

The options available to the Executive related to the approval of individual carry-forward requests and supplementary estimates.

The Executive thanked all the Directorates who had outturned within their budget targets.

- RESOLVED:
- (i) That the provisional outturn position be noted;
  - (ii) That the requests to carry forward funds into 2007/08, totalling £1,519k for General Fund services, detailed in Annex 4 and summarised in paragraph 55 of the report, be approved;
  - (iii) That the supplementary estimate in 2006/07 of £135k in relation to the changes in accounting treatment of the costs of capital disposals be agreed, as highlighted in paragraph 36 of the report;
  - (iv) That the supplementary estimates in the 2007/08 budget for the Chief Executive's department for £123k and Neighbourhood Services for £100k be agreed;
  - (v) That the request to carry forward £39.3k for the housing revenue account, as detailed in Annex 4 and summarised in paragraph 58 of the report, be approved;

- (vi) That the increase in the Neighbourhood Services Trading Account Reserve by £139k to £439k be approved;
- (vii) That the transfer of the remaining underspend to revenue reserves be approved;
- (viii) That the enhanced priority placed by the Director of Resources on the need to address the issues identified as part of future monitoring rounds be noted;
- (ix) That, as detailed in paragraph 79 of the report, the commitment of the Executive to funding the additional resources up to £155m required to make the Waste Private Finance Initiative (PFI) project affordable over the life of the contract be reaffirmed.

REASON: To enable the Executive to set a revised budget in 2007/08 and monitor it effectively.

**18. Capital Programme Outturn 2006/07 and Revisions to the 2007/08 Capital Programme**

Members received a report which provided them with the final outturn position of the capital programme for 2006/07 reflecting the capital outturn reports taken to Executive Member and Advisory Panel (EMAP) meetings for each department and sought approval of the statutory declaration on the funding of the 2006/07 capital programme to show how the Council's expenditure had been financed, along with any financial implications this may result in. It also highlighted significant achievements from the Council's largest ever capital programme, informed Members of any under or overspends and sought approval for any resulting changes to the programme, and informed them of any slippage and sought approval for the associated funding to be slipped to or from the financial years to reflect this.

It was reported that capital expenditure in 2006/07 totalled £48.5m. This represented the largest ever capital programme delivered by the City of York Council and was a £8.3m (20.6%) increase on the 2005/06 outturn. Capital receipts raised during 2006/07 were also at a Council high of £31.5m, compared with £6.2m in 2005/06.

The options available to the Executive related to the approval of requests for slippage.

The Executive thanked officers for their contribution in making these major improvements to the lives of many York residents.

RESOLVED: (i) That the 2006/07 capital outturn position be noted and the requests for slippage to and from



the 2007/08 capital programme be approved, with the addition that the carry forward for Neighbourhood Services be increased by £29,000;

- (ii) That the statutory declaration of the 2006/07 capital expenditure be approved, as required by the Local Government Act 2003 part 1.

REASON:

- (i) To allow the continued effective management of the capital programme in 2007/08 and beyond;
- (ii) To fulfil its statutory function.

#### **19. Waste PFI - Update on Approach to Procurement and Sites Planning**

Members received a report which sought approval to start formal procurement of future long term waste treatment services subject to approval of the business case by the Department for Environment, Food & Rural Affairs (DEFRA) and updated them on the proposed approach to sites and planning.

It was reported that the Procurement Project for long term Waste Management Services had now moved from the planning stage into delivery. There was therefore a need for the Councils (City of York and North Yorkshire) to confirm new intentions and begin to identify sites for potential development, and work towards planning applications that would demonstrate the deliverability of the project. An essential part of this next stage was effective communication with stakeholders and the public. Subject to approval of the business case by Treasury Project Review Group (PRG), the final procurement of the long-term service would start with publication of a notice in the European Journal. This required the Councils to have identified the broad criteria by which they would assess bids. The criteria proposed in the report reflected industry standards and were in line with financial regulations and would ensure the successful bid was technically sound, environmentally responsible and cost effective.

The report presented the following options for consideration:

- Option i. – To approve the recommendations arising from the report, thus enabling the project to move into the procurement phase;
- Option ii. – To reject the proposed recommendations, which would mean that City of York Council would need to re-negotiate the criteria, delaying the issue of the Prior Information Notice (PIN) at a potential cost in Land Allowance Trading Scheme (LATS) penalties of £940k per month to the partnership.

RESOLVED:

- (i) That the Director of City Strategy be authorised to:
  - a) Commence formal procurement of residual waste treatment facilities, in line with the Private Finance Initiative (PFI), following successful approval of the

Outline Business Case by the Treasury Project Review Group;

- b) Utilise the proposed evaluation methodology (most economically advantageous tender) identified in the report;
  - c) Develop and implement evaluation criteria subject to a further report setting out the evaluation process and resource input required;
- (ii) That a further update report be brought by the Director of City Strategy to the Executive identifying sites suitable for residual waste treatment facilities.

REASON: To progress the Waste PFI project into the procurement phase.

## **PART B - MATTERS REFERRED TO COUNCIL**

### **20. 2007/08 Best Value Performance Plan (BVPP) and Year-End Performance Review of 2006/07**

Members received a report which provided them with an overview of how the Council had performed in 2006/07 and presented a 'first draft' version of the 2007/08 Best Value Performance Plan (BVPP) for referral to Full Council for approval and to provide full details of past, current and future performance across all areas of the Council.

Copies of the BVPP had been circulated separately to Members and made available in the Members' Library, and it could also be viewed on the Council's website.

Overall there had been widespread improvement across the Council's services, particularly in areas of street cleanliness, community safety, waste collection and management, housing re-lets and repairs, and parts of the benefits services. Education provision and attainment continued to perform highly and the Council's comparative performance had improved, especially in areas such as 'environment & cleanliness' and 'housing & benefits'. The overall Comprehensive Performance Assessment score remained firmly within the 3 star banding, with some noticeable improvements in the housing service band.

There were also a few areas for concern. Overall satisfaction with Council services had declined for the fourth year running, although this reflected a national trend. Staff sickness absence was also getting worse, despite a number of targeted initiatives in key directorates.

The Executive recorded its thanks to officers and Members for the substantial improvements in service quality achieved during the last 12 months.

RECOMMENDED: (i) That the performance issues identified in the report be noted and approval of the draft 2007/08 Best Value Performance Plan be recommended to Full Council, so that it can be published before 30 June.

REASON: (i) To ensure Members have a full understanding of how the Council is performing and what the key areas are that need to be improved;

(ii) The BVPP provides staff, Members, the Council's partners and members of the public with important information about how the Council is performing and its intention for future service improvement. This needs to be checked and approved by Members to make sure it does this effectively. Also, under the Council's constitution, the BVPP must be considered by the Executive and recommended to Full Council for approval.

## 21. Statement of Accounts 2006/07

Members received a report which enabled them to undertake an examination of the Council's financial accounts for the financial year 2006/07 and to then submit them for approval by Full Council on the 28 June. As such this report provided the Executive with an opportunity to review and comment on the content and presentation of the Accounts prior to their finalisation.

A revised version of the report, which made reference to the Statement of Internal Control being part of the Statement of Accounts rather than appearing as a separate agenda item, had been circulated to Members.

Originally copies of the Statement of Accounts had been distributed subject to internal validation work by officers. This had now been completed and revised copies, containing additional information, had been circulated to Members for consideration.

RECOMMENDED: (i) That the Statement of Accounts be recommended to Full Council for their approval before 30 June 2007.

REASON: Under the current constitution Full Council must approve the Statement of Accounts. It is a statutory requirement that this approval be made no later than 30 June.

**22. The Corporate Procurement Strategy 2007-2010**

Members received a report which advised them of progress made in drafting a new Corporate Procurement Strategy for 2007-2010, invited comments from them on its scope and content, sought their views as to where the organisation should seek to position itself in relation to a series of key continuums relating to the nature, performance, function and organisation of procurement activities in the future, invited comments on the medium term action plan, and sought endorsement of the Strategy and referral to Full Council for approval.

Revised copies of page 151 of the report, to include the wording of the vision statement, and pages 161-171, to improve the clarity of the printing of the shaded table, had been circulated to Members.

Members welcomed the draft CPS and expressed support for the inclusion of an up front statement of commitment to 'sustainable' procurement by way of introduction to the Strategy itself.

RECOMMENDED: (i)	That the draft Corporate Procurement Strategy (CPS) and medium term action plan be noted and formally endorsed, subject to the inclusion of a general statement of the Council's commitment to 'sustainable' procurement along the lines of the example text included as Annex B to the covering report, and referred to Full Council for approval in accordance with the requirements of the constitution.
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REASON:	To formally adopt the CPS and medium term action plan on behalf of the Council.
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**23. Notice of Motion to the Executive Concerning Re-provision of a Pool on the Kent Street Site**

Members received a report which provided officer advice regarding a notice of motion, concerning re-provision of a pool on the Kent Street site, that had been submitted to the Executive for consideration and referral on to Full Council.

The notice of motion, proposed by Cllr Scott and seconded by Cllr Potter, read as follows:

"Council instructs Council officers as a matter of urgency to seek to retain the option of a pool on the Kent Street site. To enable the re-provision of a pool on the site this Council asks

- a) That officers take no active steps to promote the sale of the site, save as might be required by law;
- b) That officers enter into negotiations to withdraw from the agreed sale.
- c) The £2m funding currently earmarked for a University Pool to be retained by the Council for pump priming a pool development at the Kent Street site or other appropriate city centre location.

- d) Officers provide a report which examines alternative design solutions for a replacement pool including examining:
- i) whether an agreement can be reached with the car park owner for car parking facilities to provide the customer parking off the coach park site, or
  - ii) the possible release of the end bay of the car park, and the redesigning of the previously proposed pool etc to provide front servicing to remove the need for the access road to the back.”

The report presented two options for consideration:

- Option 1 – to refer the notice of motion to Council on 28 June 2007, with comments from the Executive;
- Option 2 – to seek further information before referring the notice of motion to Council.

The Executive were only able to formally comment on the motion submitted and not the amendment that Councillor Scott had circulated. They opposed to the motion on the following grounds:

- The sale of the site was committed and it would be extremely expensive to repurchase the site and would jeopardise the Council’s reputation;
- Any premium paid in repurchasing the site could be subject to investigation by the District Auditor;
- The coach park site was not large enough to accommodate a pool, fitness facilities and associated parking and access requirements;
- The Heslington pool was a requirement of the Planning permission for the campus expansion, and if run in competition with nearby Council facilities, it would abstract customers and possibly make the Council pool completely uneconomic;
- Only about £500K would be available to fund a Kent Street facility (instead of £2 million for Heslington). The facility would cost around £7 million to build. If the balance of the funding were borrowed, then this would suggest annual running costs of £3/4 million. In the absence of any headroom in the Council’s revenue budget, this suggested swimming charges of around 2 to 3 times current levels to break even;
- The Heslington alternative was affordable, was progressing well and was expected to break even on running costs. It would also provide vastly better facilities – covering both indoor and outdoor sports activities - than could be provided at Kent Street including a competition standard pool;
- The original proposals for a Kent Street pool and fitness centre would now be in its first 6 months of operation if legal action had not been taken to prevent the building work commencing;
- Part of the political management agreements for the current municipal year required the £2 million allocation for the Heslington pool to be frozen until a comprehensive review of the Council’s swimming and leisure strategy has been considered by Council.

RECOMMENDED: (i) That Council be advised not to support the notice of motion.

REASON: To comply with Council Standing Orders.

S F Galloway, Chair

[The meeting started at 2.00 pm and finished at 3.05 pm].

Executive Meeting 10 July 2007

EXECUTIVE FORWARD PLAN

*Please note that the format of this Forward Plan update is currently under review by Democratic Services to ensure that the information included is as detailed and up to date as possible.*

<b>Table 1: Items scheduled on the Forward Plan which were due to be submitted to this week's meeting</b>			
<b>Report</b>	<b>Author</b>	<b>Current Position</b>	<b>Likely Revised Date</b>
<p><b>Local Public Service Agreements (LPSA2)</b></p> <p>To provide an update on the performance of LPSA2 to date and asks the Executive to consider use of the associated Performance Reward Grant</p>	Simon Hornsby	Deferred for consideration with 'Finance Strategy 2008/09 to 2010/11' (previously deferred from 12/6/07)	24 July 2007
<p><b>Review Report – Education and Leisure</b></p> <p>To consider the city's sports and swimming strategy, including different management options, and in particular to address the needs and opportunities for improved provision in the city centre. The Council will not commit expenditure at the proposed university pool, and will place a moratorium on further city leisure land sales until this report has been considered.</p>	Patrick Scott/ Charlie Croft	Deferred for further work	24 July 2007
<p><b>Review Report – Adult Social Services &amp; Health</b></p> <p>On how day services for Adult Social Services clients with disabilities will be commissioned. Including input from users. The Yearsley Hydrotherapy Pool and other facilities will not be closed until replacement services have been provided.</p>	Bill Hodson	Will be presented to a Group Leaders' Meeting in July and will go forward to the Executive subsequently if a formal decision is required	N/a
<p><b>easy@york Progress Report &amp; Options for Phase 2</b></p>	Tracey Carter	Deferred for provision of additional	Urgency Cte late July /early August

Report back on Stage 1 of the Project and setting out the case for Stage 2		information (previously deferred from 12/6/07)	
<p><b>Efficiency Programme – incorporating Strategic Procurement</b> (formerly entitled Strategic Procurement Programme)</p> <p>To consider and advise on a range of potential reviews which will enable the Council to improve its cost effectiveness and/or service quality. One key aspect of this will be the consideration of a future strategic procurement programme. This report aims to contribute to the acceleration of our search for efficiencies in the running costs of the Council.</p>	Simon Wiles	Deferred for further work (previously deferred from 13/2/07)	24 July 2007
<p><b>Review Report on Improving Consultation &amp; Communication</b></p> <p>To look at a new approach to city management involving extended public consultation arrangements and improved communications with residents</p>	Heather Rice/ Matt Beer	Deferred for further work at the request of Corporate Management Team (previously deferred from 10/7/07)	24 July 2007

<b>Table 2: Items scheduled on the Forward Plan for the Executive Meeting on 24 July 2007</b>			
<b>Report</b>	<b>Author</b>	<b>Current Position</b>	<b>Likely Revised Date</b>
<b>Production of Foie Gras: Notice of Motion from Cllr Blanchard referred from Full Council on 25 January 2007</b>	Terry Collins	Deferred for further discussions with Group Leaders (previously deferred from 27/3/07)	11 September 2007
<b>Finance Strategy 2008/09 to 2010/11 (incorporating a review report on future grant funding)</b>	Peter Steed	On schedule	N/a



<p>To receive details of the Council's projected financial position for 2008/09 to 2010/11. This report provides the context in which the 2008/09 budget will be set and the medium term financial position until 2011. As part of this process the report will provide recommendations relating to the review report on future grant funding and clarify a number of key financial policy areas.</p>			
<p><b>Energy &amp; Water Management – Policy &amp; Practice</b></p> <p>To approve the draft policy, inform on current best practice and prioritise energy and water management issues for the Council.</p>	Neil Hindhaugh	On schedule	N/a
<p><b>Sustainability in Design – Policy &amp; Practice</b></p> <p>To approve the draft policy, inform on current best practice and projects and prioritise future sustainability in design issues.</p>	Neil Hindhaugh	On schedule	N/a
<p><b>Contract Design Management (CDM) Regulations – Implications for City of York Council</b></p> <p>To raise awareness with regard to these regulations, where responsibilities lie and recommend appropriate risk management</p>	Neil Hindhaugh	Deferred to Corporate Services EMAP on 11/9/07	N/a
<p><b>Shaping the IT Strategy 2007/2012</b> (formerly entitled 'IT Strategy 2007/2012)</p> <p>A draft report for consultation with Members before finalising the IT Strategy.</p>	Tracey Carter	To be considered at informal Member briefings and deleted from the Forward Plan	N/a
<p><b>Draft Sustainable Development Strategy for CYC</b></p>	Kristina Peat	Deferred for further consultation and consideration of the scoping report by the Group Leaders	11 September 2007

		(previously deferred from 26/6/07)	
<p><b>Admin Accommodation Project Update Report</b></p> <p>An update on current key issues in the project and setting out of a new budget.</p>	Maria Wood	Deferred from 13/3/07	N/a
<p><b>Thin Client Management Arrangements</b></p> <p>A review of the Client and Contractor roles within the Council – this report seeks to rationalise and streamline them.</p>	Simon Wiles	Deferred for further work (previously deferred from 27/3/07)	11 September 2007
<p><b>Update on Job Evaluation and Equal Pay Issues</b></p> <p>A report setting out proposals on how to deal with Equal Pay and Job Evaluation issues.</p>	Heather Page	Deferred from 24/4/07	N/a
<p><b>Real Time Travel Communications Strategy</b></p>	Darren Capes	Deferred for further work	January 2008
<p><b>Tang Hall Children’s Centre: Capital Programme</b></p> <p>Approval for transfer of proceeds from sale of Heworth Family Centre.</p>	Maggie Tansley	On schedule	N/a
<p><b>Competition Policy</b></p> <p>To set out and consider the Council’s approach to competition.</p>	Simon Wiles / Liz Ackroyd	Deferred for further work	11 September 2007
<p><b>CCTV Review</b></p>	Peter Evely	On schedule	N/a
<p><b>Reducing the Maintenance Backlog</b></p> <p>To consider the requirements under the Comprehensive Performance Assessment (CPA), acknowledge the current predicament arising from limited resources and consider options for inclusion</p>	Neil Hindhaugh	Deferred for further work	11 September 2007

in a strategy.			
<p><b>Local Public Service Agreements (LPSA2)</b></p> <p>To provide an update on the performance of LPSA2 to date and asks the Executive to consider use of the associated Performance Reward Grant</p>	Simon Hornsby	Deferred from 12/6/07	N/a
<p><b>Review Report – Education and Leisure</b></p> <p>To consider the city’s sports and swimming strategy, including different management options, and in particular to address the needs and opportunities for improved provision in the city centre. The Council will not commit expenditure at the proposed university pool, and will place a moratorium on further city leisure land sales until this report has been considered.</p>	Patrick Scott/ Charlie Croft	Deferred from 10/7/07	N/a
<p><b>Efficiency Programme – incorporating Strategic Procurement</b> (formerly entitled Strategic Procurement Programme)</p> <p>To consider and advise on a range of potential reviews which will enable the Council to improve its cost effectiveness and/or service quality. One key aspect of this will be the consideration of a future strategic procurement programme. This report aims to contribute to the acceleration of our search for efficiencies in the running costs of the Council.</p>	Simon Wiles	Deferred from 13/2/07	N/a
<p><b>Review Report on Improving Consultation &amp; Communication</b></p> <p>To look at a new approach to city management involving extended public consultation arrangements and improved communications with residents</p>	Heather Rice/ Matt Beer	Deferred from 10/7/07	N/a

<b>Organisational Effectiveness Programme</b>	Kevin Banfield	Additional report, to be added with the agreement of the Group Leaders	N/a
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<b>Table 3: Items scheduled on the Forward Plan for the Executive Meeting on 11 September 2007</b>			
<b>Report</b>	<b>Author</b>	<b>Current Position</b>	<b>Likely Revised Date</b>
<b>Parking Review</b>	Peter Evely	Deferred from 5/12/06	N/a
Minutes of Social Inclusion Working Group and Young People's Working Group	Dawn Steel	On schedule	N/a
<b>Review Report – Climate Change</b>  To recommend how the Council can draw up a climate change strategy for the city including a refined council purchasing policy (eg: helping local businesses), encouraging innovation (eg: new types of road surface), implementing the SPG on sustainable development, reduced energy consumption (eg: street lighting refinements), energy conservation improvements in buildings (eg: including high standards at all new Council buildings), stimulating the use of environmentally friendly transport as well as embedding the Council's Environmental Management System and Green Travel Plan arrangements in all departments	Bill Woolley	On schedule	N/a
<b>Review Report – Jobs</b>  To highlight how the Council can allocate sufficient resources to ensure that job creating, planning opportunities are dealt with quickly	Bill Woolley	On schedule	N/a
<b>Review Report – Safe City of York Council</b>  To update and recommend a policy strategy on the	Bill Woolley	On schedule	N/a

development of appropriate and responsive CCTV coverage			
<p><b>Review Report – Waste Management</b></p> <p>To indicate how the Council can increase recycling rates to at least 45% during the next 12 months with particular reference to improving facilities for terraced properties including flats. It is recognised that funding such a programme will involve difficult financial choices.</p>	Terry Collins	On schedule	N/a
<p><b>Review Report – Adult Social Services and Health</b></p> <p>To recommend how the Council can recognise and address the increasing financial pressures on social care services</p>	Bill Hodson	On schedule	N/a
<b>Sustainable Street Lighting</b>	Paul Thackray	On schedule	N/a
<p><b>Reducing the Maintenance Backlog</b></p> <p>To consider the requirements under the Comprehensive Performance Assessment (CPA), acknowledge the current predicament arising from limited resources and consider options for inclusion in a strategy.</p>	Neil Hindhaugh	Deferred from 24/7/07	N/a
<b>Production of Foie Gras: Notice of Motion from Cllr Blanchard referred from Full Council on 25 January 2007</b>	Terry Collins	Deferred from 27/3/07	N/a
<p><b>Thin Client Management Arrangements</b></p> <p>A review of the Client and Contractor roles within the Council – this report seeks to rationalise and streamline them.</p>	Simon Wiles	Deferred from 27/3/07	N/a

<p><b>Competition Policy</b></p> <p>To set out and consider the Council's approach to competition.</p>	<p>Simon Wiles / Liz Ackroyd</p>	<p>Deferred from 24/7/07</p>	<p>N/a</p>
<p><b>Draft Sustainable Development Strategy for CYC</b></p>	<p>Kristina Peat</p>	<p>Deferred from 26/6/07</p>	<p>N/a</p>



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**Executive**10<sup>th</sup> July 2007

Report of the Director of City Strategy

**REPORT OF THE FUTURE YORK GROUP – INITIAL RESPONSE****Summary**

1. The report seeks to brief the Executive on the final report of the Future York Group and to consider an initial response from the City of York Council to its main findings.

**Background**

2. The Future York Group was commissioned by the City of York Council to undertake an independent strategic review of the local economy, following a series of announcements regarding job losses in the City. The Group has been chaired by Christopher Garnett and has been well attended at its meetings by the group members. They have received a variety of presentations and background information to enable them to make their conclusions and recommendations. This authoritative report will provide the framework for future actions to be undertaken by the City of York Council and partners with regard to promoting the economic well-being of the City. Their final report was launched on 12<sup>th</sup> June when it was handed over to the City of York Council at a public event at the Mansion House. Copies of the executive summary of the report have been made available to all elected members and the full report has been published on the Council's web-site.

**Consultation**

3. The report effectively entered the public domain on its handover to the Council on 12<sup>th</sup> June 2007 and has been made widely available since then. Comments received on the findings of the Future York Group will be collated and reported to a future meeting of the Executive. Formal consultation on the report will take place through the Without Walls Local Strategic Partnership and its thematic groups. The initial views of the Economic Development Partnership Board were sought at its meeting held on 19<sup>th</sup> June and these will be presented verbally to the Executive. There will also be the opportunity over the summer/autumn period to consult on the findings of the Future York Group report as part of planned consultation for the review of the Sustainable Community Strategy and the Local Development Framework core strategy. The consultation will enable the City of York Council to formulate a more detailed response to the findings of the Future York Group.

## Options

4. The option is to consider whether there are any immediate initial responses the City of York Council may wish to make to the Future York Group report. These are examined below.

## Analysis

5. This Future York Group is an authoritative analysis of the local economy based upon a wealth of data and presentations given to the group. There will be a process of consultation on the findings of the report has highlighted above. A detailed response on all the recommendations set out in the Future York Group will be presented to the Executive following consultation. This will take some time and the report is likely to be presented in late summer/early autumn. In order to take the report forward and build some momentum, the City of York Council may wish to consider an initial response to the Future York Group's findings. These are set out in the paragraphs below.
6. There are a series of recommendations in the report dealing with the importance of developing the economy (E1), taking forward the proposed vision of the long term economic future of York (VL1), developing this into a more comprehensive vision (VL2) and encouraging key stakeholders to commit to this vision through their future investment and policy decisions (VL3). As an initial response, it is recommended that the Council raise these issues with the Without Walls Local Strategic Partnership, with a view to seeing how they may be reflected within the revised Sustainable Community Strategy which is to be produced by April 2008. There is also the opportunity to reflect upon these issues within the Local Development Framework draft core strategy as this will effectively become the spatial representation of the Sustainable Community Strategy.
7. There are specific recommendations about re-invigorating partnership working on economic development, seeking a commitment from businesses and business organisations to work in partnership (P1), reviewing the working and membership of the Economic Development partnership Board (P2), particularly with a view to strengthening business representation (P3). As stated above, the Future York Group report will have been considered at the meeting of the Economic Development Partnership Group held on 19<sup>th</sup> June and views from that Group will be reported verbally at the Executive. It is recommended that officers consider ways to stimulate partnership working on economic development issues and report this back to an early meeting of the Executive.
8. There are also specific recommendations dealing with how the Council and partners can better engage with key businesses within the City (E2, E5, E9, S6). It is recommended that officers develop a programme for more effective engagement with the business community, with a view to this being included in the detailed response back to Executive later this year.
9. There are specific recommendations on how the Council continues to develop its partnership arrangements with respect to Science City York (E3, E7, S4) and tourism (E4). It is recommended that this partnership work continues at a pace in line with previous reports to the Executive and the Economic Development Board and that further reports are presented as and when required.



10. There are specific recommendation about developing a series of action plans on economic development , skills and inclusion, infrastructure and barriers to change (P7). It is recommended that officers, in conjunction with partners, develop action plans on these matters setting out detailed implementation proposals, specific targets, milestones and timetables, with a view to these being included in the detailed response back to Executive later this year.
11. There is a request within the report for the Council to provide additional resources to allow acceleration of the Local Development Framework so that it may be adopted by 2009. Officers are currently reviewing the opportunities that may exist for delivering to a faster timescale and the additional resources that will be required.
12. There are a number of specific recommendations to central government regarding financial support for dualling the northern ring road (IN12), maximising the benefits and impact of Science City York (E3), and encouraging parties to work together to develop rapidly opportunities at York Central (part of IN10). It is recommended that these issues form part of continued lobbying and dialogue between the City of York Council and central government.
13. There are specific recommendations regarding the role that York can play in developing t he regional and city regional economy (E8, IN4, IN5, IN12, VL4, P8). It is recommended that the City of York Council makes the Future York Group report available widely within its partnership working at a regional, city-regional and sub-regional working in the interest of maximising the opportunities for York to play in contributing to these economies.

### **Corporate Priorities**

14. The Future York Group report relates to the following objectives for the Council, the Economic Development Service Plan and the LSP Without Walls initiatives.
  - \* The “Thriving City” theme of the WOW Community Plan has the following strategic objective:

“To support the progress and success of York’s existing businesses and to encourage new enterprises in order to maintain a prosperous and flourishing economy that will sustain high employment rates.”
  - \* The Economic Development Service Plan sets identifies a number of corporate priorities:
    - DIP 5 Increase people’s skills and knowledge to improve future employment prospects.
    - DIP 6 Improve the contribution that Science City York makes to economic prosperity.
    - DIP 8 Improve the life chances of the most disadvantaged and disaffected children, young people and families in the city.
    - DIP12 Improve the way the Council and its partners work together to deliver better services for the people who live in York.

## Implications

15. Financial: There are no direct financial implications from the initial response to the Future York Group report as set out above. There may be direct financial implications for the City of York Council in responding to the findings of the Future York Group report and these will be considered as part of any future reports to the Executive or EMAP.
16. Human resources: None
17. Equalities: None
18. Legal: None
19. Crime and Disorder: None
20. Information Technology: None
21. Property: None

## Risk Management

22. In compliance with the council's risk management strategy. There are no risks associated with the recommendations of this report.

## Recommendation

23. The Executive's input and views on the Future York Group report are requested.  
Reason: To help shape the effectiveness of future action.

## Contact Details

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### Chief Officer Responsible for the report:

Bill Woolley  
Director of City Strategy

Report Approved



Date 28/6/07

Specialist Implications Officers - None

Wards Affected:

All



For further information please contact the author of the report

**Background Papers:** The Future York Group report – an independent strategic review of the York economy, June 2007